# 10 September 2019

# Midwich Group plc

("Midwich" or the "Group")

## Interim results for the six months ended 30 June 2019

# Strong revenue and profit growth together with further acquisitions in H1 2019

Midwich, a specialist audio visual ("AV") distributor to the trade market with operations across the UK and Ireland, Continental Europe and Asia Pacific, today announces its Interim Results for the six months ended 30 June 2019.

## **Statutory financial highlights**

	Six months			
	30 June 2019	30 June 2018 <sup>1</sup>	Total growth	
	£m	£m	%	
Revenue	314.8	264.1	19%	
Gross profit	52.2	42.9	22%	
Gross profit %	16.6%	16.2%		
Operating profit	10.5	11.1	(6%)	
Profit before tax	11.3	11.8	(5%)	
Profit after tax	9.0	9.1	(1%)	
Reported EPS - pence	11.06	11.30	(2%)	

# Adjusted financial highlights

	Six months ended									
	30 June 2019	30 June 2018 <sup>1</sup>	Total growth	Growth at						
	£m	£m	%	constant						
				currency %						
Revenue	314.8	264.1	19%	20%						
Gross profit	52.2	42.9	22%	22%						
Gross profit %	16.6%	16.2%								
Adjusted operating profit <sup>2</sup>	14.6	13.5	9%	9%						
Adjusted operating profit %	4.6%	5.1%								
Adjusted profit before tax <sup>2</sup>	13.7	12.9	6%	7%						
Adjusted profit after tax <sup>2</sup>	10.5	9.7	8%	8%						
Adjusted EPS - pence	12.78	12.02	6%							
Interim dividend per share	4.85p	4.60p	5%							

<sup>&</sup>lt;sup>1</sup>Restated to reflect the adoption of IFRS 16. Adjusted measures are also restated to include amortisation of patents and software

 $<sup>^2\</sup>mbox{Definitions}$  of the alternative performance measures are set out in Note 2

### **Financial highlights**

- Revenue increased 19.2% to £314.8 million (19.7% on constant currency basis) including organic revenue growth of 5.1%
- Gross margin of 16.6%, 0.4 percentage points ahead of H1 2018
- Adjusted operating profit<sup>2</sup> increased by 8.6% to £14.6 million (9.1% on constant currency basis)
- Adjusted profit before tax<sup>2</sup> increased by 6.2% to £13.7 million (6.7% on constant currency basis)
- Adjusted EPS<sup>2</sup> increased 6% to 12.78p (H1 2018: 12.02p)
- Operating cash conversion ahead of prior year at 28% of adjusted EBITDA (H1 2018: 7%)
- Interim dividend declared of 4.85 pence per share (Interim 2018: 4.60 pence per share)

### **Operational highlights**

- Revenue growth across all territories
- Strong net operating profit growth in UK & Ireland and Continental Europe
- Lower Asia Pacific profit compared with very strong, project-driven, prior year comparatives
- Prior year acquisitions integrated and performing well
- The three businesses acquired in the first half of 2019 have increased both our geographic presence and specialist audio capabilities, with these value-added businesses positively impacting Group gross margin
- Strong acquisition pipeline across a number of regions
- Investments to enter two new markets organically:
  - o Broadcast in Benelux
  - o Core AV distribution in South East Asia
- Investments in information technology, compliance, acquisition and integration capabilities support the Group's growth strategy.

### Post period highlights

- July 2019 Complementary specialist lighting capabilities added to Earpro in Iberia through the acquisition of 100% of the share capital of Entertainment Equipment Supplies S.L. ("EES")
- July 2019 Opened a new UK & Ireland southern showroom and demo facility in Bracknell

### Stephen Fenby, Managing Director of Midwich Group plc, commented:

"The Group has had another strong first half and I am pleased with our overall performance, particularly given political and economic uncertainties around the globe. The increase in the Group's gross margin percentage reflects strong performance from the core business and a positive contribution from the acquisitions made in 2018 and the first half of 2019. The more specialist nature of the acquired businesses ensures that our value add to customers and vendors continues to increase.

We have been busy working on opportunities to extend the Group's reach and capabilities through the period and were pleased to complete the acquisitions of MobilePro (Switzerland), Prase (Italy) and AV Partner (Norway), each of which represents the Group's entry into a new territory. In addition, the acquisitions of Prase and (post period end) EES in Spain have strengthened the Group's capabilities in the audio and lighting markets respectively. We continue to have a healthy pipeline of strategic opportunities and have invested in the Group's acquisition and integration teams in the first half. We will continue our disciplined approach to acquire businesses that add value while both strengthening and diversifying our product offering and geographical reach.

The strong performance reported in the first half and contributions from recent acquisitions, give the Board confidence in the prospects for the Group."

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### Notes to editors

Midwich is a specialist AV distributor to the trade market, with operations in the UK and Ireland, Continental Europe and Asia Pacific. The Group's long-standing relationships with over 400 vendors, including blue-chip organisations, support a comprehensive product portfolio across major audio visual categories such as large format displays, projectors, digital signage and professional audio. The Group operates as the sole or largest incountry distributor for a number of its vendors in their respective product sets.

The Directors attribute this position to the Group's technical expertise, extensive product knowledge and strong customer service offering built up over a number of years. The Group has a large and diverse base of over 17,000 customers, most of which are professional AV integrators and IT resellers serving sectors such as corporate, education, retail, residential and hospitality. Although the Group does not sell directly to end users, it believes that the majority of its products are used by commercial and educational establishments rather than consumers.

Initially a UK only distributor, the Group now has over 900 employees across the UK and Ireland, Continental Europe and Asia Pacific. A core component of the Group's growth strategy is further expansion of its international operations and footprint into strategically targeted jurisdictions.

For further information, please visit www.midwichgroupplc.com

### **Managing Director's Report**

### Overview

The Group has performed strongly in the first six months of 2019, with double digit revenue growth and a further increase in our gross margin percentage.

Acquisitions made in the last twelve months are performing well and have contributed positively towards the Group's gross and net profits. These acquisitions have helped to grow the Group's presence in Europe and South East Asia, as well as strengthening our capabilities in the broadcast and professional audio markets.

We have also launched a start-up broadcast activity in the Benelux and opened a new office in Singapore to help drive our business across South East Asia.

The Group continues to experience growth in the displays, broadcast and audio categories.

### Strategy

The Group's strategy is to focus on markets and product areas where it can leverage its value-add services, technical expertise, and sales and marketing skills. Services, skills and geographies are developed either in-house or through acquisition.

Using its focused market knowledge and skills, the Group provides its vendors with support to build and execute plans to grow market share. The Group supports its customers to win and then deliver successful projects.

The Group has successfully used acquisitions both to enter new geographical markets and to add both expertise and new product areas. Once acquired and integrated, businesses are supported to grow organically and increase profitable market share. The Group continues to pursue a strong pipeline of opportunities across a number of regions.

### **Acquisitions**

The Group completed three acquisitions in the first half of 2019 with an additional acquisition closing shortly after the period end.

On 17 January 2019, the Group acquired 100% of the share capital of MobilePro AG ("MobilePro"), a Swiss value-added distributor of audio visual products. Based in Zurich, MobilePro is a market leading AV distributor to the Swiss trade market. The business provides a comprehensive product offering across projection, display and interactive technologies.

On 31 January 2019, the Group acquired 80% of the share capital of Prase Engineering S.p.A ("Prase"), an Italian value-added distributor of AV products. Based near Venice, Prase is a specialist AV distributor, with a strong heritage in the solution driven professional audio market, where the business operates with high-end specialist brands. More recently, the Company has successfully added key video brands, such as LG and Epson, to its portfolio.

On 3 May 2019, the Group acquired 100% of the share capital of AV Partner AS ("AV Partner"), a Norwegian value-added distributor of AV products. Based in Oslo, AV Partner is a specialist distributor, with a market leading position in the Norwegian projection market. In recent months, it has built a displays business and has also moved into new enlarged premises with dedicated warehousing and demo facilities.

Post period end, on 1 July 2019, the Group completed the acquisition of 100% of EES, a Spanish value-added distributor of lighting and lighting infrastructure products. Based near San Sebastian, EES distributes products from key vendors including Robe, Verlinde and Prolyte on an exclusive basis to the Spanish trade market, with a particular focus on customers servicing the live events and rental sectors.

On 29 April 2019, the Group also acquired the remaining 10.5% of the issued share capital of Holdan, a value-added distributor of technology solutions focused on the broadcast, professional video and traditional audio-

visual markets. The consideration for this was satisfied by the issue of 300,212 new ordinary shares of 1p each in the Group.

A strong acquisition pipeline, together with the Group's strong balance sheet, means it is well placed to continue its buy and build strategy both in new and existing territories.

### New showroom facility

In July 2019, Midwich UK & Ireland opened a new 50,000 sqft+ southern showroom and demo facility (Innovation House) located in Bracknell, Berkshire.

This state-of-the-art showroom will be one of the largest multi-vendor experience centres in the UK and will showcase the Group's wide-ranging technologies.

### **Trading and financial review**

Group revenue increased by 19.2% to £314.8 million for the six months to 30 June 2019 (H1 2018: £264.1 million).

The Group achieved a gross profit margin for the period of 16.6%, a 0.4 percentage point increase on H1 2018 and a 0.1 percentage point increase on FY 2018. Growth in margin resulted from both a positive mix effect from the higher gross profit margin businesses acquired in the last twelve months and continued gross profit improvement in the core business. Reported operating profit was impacted by growth in acquisition related expenses and amortisation of acquired intangibles, reflecting the increase in acquisition activity across the Group; together with an increase in share based payment charges.

Adjusted operating profit was £14.6 million (H1 2018: £13.5 million), which represents growth of 8.6%. The growth in adjusted operating profit reflects the overall increase in revenue and gross profit partially offset by investment in the infrastructure required to support the anticipated continued growth of the Group, in particular the central acquisition & integration teams, as well as its start-up businesses in South East Asia and Benelux.

Based on a constant currency analysis, using the current period exchange rates across both periods, Group revenue grew by 19.7% and Group Adjusted operating profit grew by 9.1%. The Group received only a marginal negative impact from movements in foreign exchange rates in the period to 30 June 2019.

### **Regional highlights**

	Six months	s ended			
	30 June	30 June	Total growth	Growth at	Organic
	2019	2018 <sup>1</sup>	%	constant	growth %
	£m	£m		currency	
				%	
Revenue					
UK & Ireland	154.0	153.6	0.3%	0.4%	0.4%
Continental Europe	138.0	93.5	47.5%	48.4%	14.0%
Asia Pacific	22.8	17.0	33.9%	36.6%	(2.1%)
Total Global	314.8	264.1	19.2%	19.7%	5.1%
Gross profit margin					
UK & Ireland	17.8%	17.1%	+0.7 ppts		
Continental Europe	15.0%	14.2%	+0.8 ppts		
Asia Pacific	18.1%	20.0%	(1.9) ppts		
Total Global	16.6%	16.2%	+0.4 ppts		
Adjusted operating profit <sup>2</sup>					
UK & Ireland	9.8	9.1	7.2%	7.2%	
Continental Europe	5.0	3.7	37.8%	38.6%	
Asia Pacific	1.2	1.8	(31.8%)	(30.0%)	
Group costs	(1.4)	(1.1)			
Total Global	14.6	13.5	8.6%	9.1%	
Adjusted finance costs	(0.9)	(0.6)			
Adjusted profit before tax <sup>2</sup>	13.7	12.9	6.2%	6.7%	

<sup>&</sup>lt;sup>1</sup>Restated to reflect the adoption of IFRS 16. Adjusted measures are also restated to include amortisation of patents and software

### **UK & Ireland**

Revenue in the UK & Ireland increased by 0.4% in the period on a constant currency basis. There was good growth in the core AV business, driven by demand for large format displays, LED and broadcast technologies. As expected, this was partially offset by managed decline in document solutions, and tougher trading conditions for the small part of the business that addresses the consumer market.

The UK & Ireland segment's gross profit margin increased to 17.8%, a 0.7 percentage point increase on H1 2018 and a 0.4 percentage point increase on FY 2018. The UK & Ireland has benefitted from a favourable product mix attributable to an increase the proportion of display sales.

Adjusted operating profit increased by 7.2% in the UK & Ireland.

### **Continental Europe**

Revenue in Continental Europe increased by 47.5% due to the impact of recent acquisitions and particularly strong performances in France, Germany and the Netherlands. Organic growth of 14.0% reflected strong performance in all major product categories, with particularly strong growth in displays, audio and broadcast. We entered three new geographies in the first half though the acquisitions of Prase in Italy, MobilePro in Switzerland and AV Partners in Norway. These recent acquisitions, together with the two prior year acquisitions in France and

<sup>&</sup>lt;sup>2</sup>Definitions of the alternative performance measures are set out in Note 2

Germany, have traded well and are contributing to an increase in the region's gross profit margin to 15.0% compared with 14.2% in the first half of 2018.

Adjusted operating profit in Continental Europe grew by 38.6%, at constant currency, benefitting from the impact of recent acquisitions.

### **Asia Pacific**

Growth in Asia Pacific revenues of 33.9% (36.6% at constant currency) benefitted from the Blonde Robot acquisition completed in December 2018. On an organic basis, Asia Pacific was marginally down on the same period in 2018, which included an exceptional level of project activity.

The Asia Pacific gross profit margin of 18.1%, was 1.9 percentage points below H1 2018, due to the high margin project activity in the prior year.

Adjusted operating profit in Asia Pacific at £1.2 million (H1 2018: £1.8 million) was impacted by the reduction in gross profit together with the investment in opening a new South East Asia AV business in H1 2019.

The Board notes that, according to trade body AVIXA, Asia Pacific is the largest AV region in the world. The market appears to be fragmented but represents an interesting opportunity for the Group over the long term.

### **Group costs**

Group costs for the half year were £1.4 million (H1 2018: £1.1 million). The increase reflects additional investment in legal, compliance, information technology and acquisition & business integration capabilities to support the Group's growth strategy.

### Adoption of IFRS 16 and update to alternative performance measures

The Group adopted IFRS 16 Leases for H1 2019 and prior period comparatives have been restated. The IFRS 16 adoption has not materially affected the results and a reconciliation to amounts previously reported is included in Note 10.

As a result of the adoption of IFRS 16 the Group has revised its definitions of adjusted profit measures. The revised adjusted operating profit includes depreciation and amortisation of right to use assets, patents and software. Adjusted profit before tax also includes these charges and the interest cost of leases recognised under IFRS 16.

IFRS 16 adoption and inclusion of amortisation of patents and software in adjusted metrics reduce adjusted operating profit in H1 2019 by £0.1 million (H1 2018: £Nil) and adjusted profit before tax by £0.2 million (H1 2018: £0.1 million).

### **Finance costs**

Finance costs for the period were an income of £0.8 million (H1 2018: £0.7 million). Adjusted finance costs for the period were an expense of £0.9 million (H1 2018: £0.5 million). The increase in adjusted finance costs reflects the additional finance costs associated with financing the Group's acquisitions. The adjustments to finance costs include foreign exchange losses on borrowings for acquisitions of £0.1 million (H1 2018: Nil), an income from movements in deferred and contingent considerations of £0.9 million (H1 2018: £0.1 million), and an income from movements in put option liabilities over non-controlling interests of £0.9 million (H1 2018: £1.1 million).

### **Taxation**

The reported tax charge for the period was £2.3 million (H1 2018: £2.7 million). The adjusted effective tax rate for the period was 23.8% (H1 2018: 24.8%) calculated based on the adjusted tax charge for the period divided by adjusted profit before tax.

## Cash flows and financing

The Group had an adjusted net cash inflow from operations before tax of £4.9 million for the period (H1 2018: £1.1 million) which benefitted from strong working capital management and was ahead of the Board's

expectations given the traditionally more working capital intensive first half when compared with the full year. The Board is comfortable that the Group's long term average cash conversion rate remains unchanged.

In February, the Group increased its revolving credit facility to £20 million (£15 million at 31 December 2018) and added a small term facility in Spain to support its acquisition strategy.

The Group has acted to hedge certain exchange rate and interest rate exposures in H1. This includes borrowing in Euros to finance European acquisitions and using financial instruments to fix part of the Group's interest charges. These instruments are marked to market at the end of each reporting period, with the change in valuation recognised in the income statement. Given any amounts recognised generally arise from market movements and accordingly bear no direct relation to the Group's underlying performance any gains or losses have been excluded from adjusted profit measures.

### Net debt

Net debt, excluding IFRS 16 Leases liabilities, was £53.8 million at 30 June 2019 (£41.2 million at 30 June 2018) and net debt at 30 June 2019 including IFRS 16 was £71.3 million (£51.1 million at 30 June 2018). The adoption of IFRS 16 resulted in an increase in net debt of £17.1 million at 30 June 2019 (£9.6 million at 30 June 2018).

### Dividend

The Board is pleased to declare an interim dividend of 4.85 pence per share (H1 2018: 4.60 pence per share), which will be paid on 25 October 2019 to those shareholders on the Company's register as at 20 September 2019. The last day to elect for dividend reinvestment ("DRIP") is 4 October 2019.

The Board continues to adopt a progressive dividend policy to reflect the Group's strong earnings and cash flow while maintaining an appropriate level of dividend cover to allow for investment in longer-term growth. The Board intends to pay future dividends within a cover range of 2 to 2.5 times adjusted earnings.

### **Outlook**

The Board recognises that there is negative sentiment in the global economy, impacted by matters such as the US/China tariff dispute, Brexit and political change in certain territories. Historically, the AV industry has proven to be relatively robust in challenging economic periods. Performance in the year to date has been in line with the Board's expectations and we remain confident in the prospects for the Group.

Stephen Fenby Managing Director

## Unaudited consolidated income statement for the 6 months ended 30 June 2019

	Note	30 June 2019 Unaudited £'000	30 June 2018 Unaudited (Restated) <sup>1</sup> £'000	31 December 2018 Audited (Restated) <sup>1</sup> £'000
Revenue		314,842	264,099	573,682
Cost of sales		(262,600)	(221,220)	(479,120)
Gross profit		52,242	42,879	94,562
Distribution costs		(32,804)	(26,803)	(56,329)
Administrative expenses		(10,834)	(6,396)	(16,317)
Other operating income		1,862	1,445	3,025
Operating profit		10,466	11,125	24,941
Adjusted operating profit		14,630	13,470	30,267
Costs of acquisitions		(306)	(43)	(365)
Share based payments		(1,275)	(410)	(1,120)
Employer taxes on share based payments		(280)	(145)	(221)
Amortisation of brands, customer and supplier relationships		(2,303)	(1,747)	(3,620)
		10,466	11,125	24,941
Finance income		19	7	81
Finance costs	5	797	703	(3,991)
Profit before taxation		11,282	11,835	21,031
Taxation		(2,249)	(2,726)	(5,774)
Profit after taxation		9,033	9,109	15,257
Profit for the financial period/year attributable to:				
The Company's equity shareholders		8,753	8,981	14,696
Non-controlling interests		280	128	561
		9,033	9,109	15,257
Basic earnings per share	3	11.06p	11.30p	18.50p
Diluted earnings per share	3	10.90p	11.22p	18.33p

<sup>&</sup>lt;sup>1</sup> Comparative information is restated for the adoption of IFRS 16 (note 10) and reclassification of the amortisation for patents and software within the adjusted profit alternative performance measures.

# Unaudited consolidated statement of comprehensive income for 6 months ended 30 June 2019

	30 June 2019	30 June 2018	31 December 2018
	Unaudited	Unaudited	Audited
	£'000	(Restated) <sup>1</sup> £'000	(Restated) <sup>1</sup> £'000
	1 000	2 000	1 000
Profit for the period/financial year	9,033	9,109	15,257
Other comprehensive income			
Items that will be reclassified subsequently to profit or loss:			
Foreign exchange gains/(losses) on consolidation	299	(296)	162
Other comprehensive income for the financial period/year, net of tax	299	(296)	162
Total comprehensive income for the period/financial year	9,332	8,813	15,419
Attributable to:			
Owners of the Parent Company	8,983	8,692	14,870
Non-controlling interests	349	121	549
	9,332	8,813	15,419

 $<sup>^{\</sup>rm 1}\,$  Comparative information is restated for the adoption of IFRS 16 (note 10).

# Unaudited consolidated statement of financial position as at 30 June 2019

	30 June 2019 Unaudited £'000	30 June 2018 Unaudited (Restated) <sup>1</sup> £'000	31 December 2018 Audited (Restated) <sup>1</sup> £'000
Assets			
Non-current assets			
Goodwill	13,655	9,416	11,568
Intangible assets	33,256	20,720	24,766
Right of use assets	16,615	9,190	10,141
Property, plant and equipment	10,982	7,594	7,028
Deferred tax assets	2,147	1,105	1,421
	76,655	48,025	54,924
Current assets			
Inventories	90,599	74,015	74,379
Trade and other receivables	107,258	84,704	83,139
Derivative financial instruments	116	-	25
Cash and cash equivalents	16,201	24,806	16,685
	214,174	183,525	174,228
Current liabilities			
Trade and other payables	(112,667)	(89,529)	(97,729)
Put option liabilities over non-controlling interests	(2,302)	-	(1,746)
Deferred and contingent considerations	(5,806)	(384)	(4,005)
Borrowings and financial liabilities	(46,638)	(67,244)	(36,838)
Current tax	(3,685)	(2,785)	(2,892)
	(171,098)	(159,942)	(143,210)
Net current assets	43,076	23,583	31,018
Total assets less current liabilities	119,731	71,608	85,942
Non-current liabilities			
Trade and other payables	(641)	(156)	(736)
Put option liabilities over non-controlling interests	(4,271)	(4,092)	(4,654)
Deferred and contingent considerations	(2,869)	-	(757)
Borrowings and financial liabilities	(40,846)	(8,620)	(16,108)
Deferred tax liabilities	(7,324)	(4,091)	(5,512)
Other provisions	(1,607)	-	(56)
	(57,558)	(16,959)	(27,823)
Not accets	62,173	54,649	 EQ 110
Net assets	02,1/3	54,049	58,119
Equity			
Share capital	799	794	794
Share premium	27,752	25,855	25,855
Share based payment reserve	3,100	1,338	1,837
Investment in own shares	(7)	(5)	(5)
Retained earnings	27,604	25,469	27,535
Translation reserve	2,095	1,402	1,865
Put option reserve	(6,329)	(3,638)	(4,532)
Capital redemption reserve	50	50	50
Other reserve	150	150	150
Equity attributable to owners of Parent Company	55,214	51,415	53,549
Non-controlling interests	6,959	3,234	4,570
Total equity	62,173	54,649	58,119

 $<sup>^{\</sup>rm 1}\,$  Comparative information is restated for the adoption of IFRS 16 (note 10).

Midwich Group plc

# Unaudited consolidated statement of changes in equity for 6 months ended 30 June 2019

For the period ended 30 June 2019

		_				_			Equity		
61							•	0.1			
						•	•			U	
•	•			U							Total £'000
£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	£ 000	1 000	£ 000
794	25,855	(5)	1,837	27,766	1,861	(4,532)	50	150	53,776	4,570	58,346
_	_	_	_	(221)	1	_	_	_	(227)	_	(227)
				(231)	4				(227)		(227)
794	25,855	(5)	1,837	27,535	1,865	(4,532)	50	150	53,549	4,570	58,119
-	-	-	-	8,753	-	-	-	-	8,753	280	9,033
_	_	_	_	_	230	_	_	_	230	69	299
					230				230		
_	_	_	_	8.753	230	_	_	_	8.983	349	9,332
				0,700	250				3,333	3.3	3,332
2	-	(2)	-	-	-	-	-	-	-	-	-
-	-	-	1,275	-	-	-	-	-	1,275	-	1,275
_	-	-	16	-	-	-	-	_	16	_	16
-	24	-	(28)	4	-	-	-	-	-	-	-
-	-	-	-	-	-	(2,886)	-	-	(2,886)	2,883	(3)
2	4.072			(246)		4 000			2.740	(0.42)	4.076
3	1,873	-	-	(246)	-	1,089	-	-	2,/19	(843)	1,876
				(0.442)					(0.442)		(0.442)
				(0,442)					(0,442)		(8,442)
799	27,752	(7)	3,100	27,604	2,095	(6,329)	50	150	55,214	6,959	62,173
	- 2 - - - - 3	Share capital exions         Share premium fe'000           794         25,855           -         -           794         25,855           -         - <td>Share capital region         Share premium shares f'000         in own shares f'000           794         25,855         (5)           794         25,855         (5)           794         25,855         (5)           794         25,855         (5)           794         25,855         (2)           2         -         (2)           2         -         (2)           2         -         -           2         -         -           2         -         -           2         -         -           2         -         -           3         1,873         -           -         -         -</td> <td>capital f'000         premium f'000         shares f'000         reserve f'000           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           795         20         20         20           794         25,855         (2)         20         20           805         20         20         20         20           807         20         20         20         20           807         20         20         20         20           807         20         20         20         20</td> <td>Share capital capital resord         Share f'000         share f'000         payment reserve earnings f'000         Evono ft'000         Evono ft'00</td> <td>Share capital capital resorve         Share f'000         Share f'000         in own shares f'000         payment reserve earnings f'000         Translation reserve earnings f'000           794         25,855         (5)         1,837         27,766         1,861           794         25,855         (5)         1,837         27,535         1,865           7         -         -         8,753         -           8         -         -         8,753         230           2         -         -         8,753         230           2         -         -         8,753         230           2         -         -         1,275         -         -           -         -         -         1,275         -         -           -         -         -         16         -         -           -         -         -         -         -         -           -         -         -         -         -         -         -           -         -         -         -         -         -         -         -           -         -         -         -         -         -</td> <td>Share capital regide         Share premium shares f'000         in own shares f'000         payment reserve earnings earnings reserve earnings reserve f'000         Translation reserve earnings reserve f'000         payment f'000         Retained f'000         Translation reserve f'000         option reserve f'000           794         25,855         (5)         1,837         27,766         1,861         (4,532)           794         25,855         (5)         1,837         27,535         1,865         (4,532)           794         25,855         (5)         1,837         27,535         1,865         (4,532)           8,753         230         -         -         230         -           2         -         (2)         -         -         -         -           2         -         (2)         -         -         -         -         -           2         -         (2)         -         -         -         -         -           2         -         (2)         -         -         -         -         -           2         -         -         (28)         4         -         -         -           3         1,873         -         -</td> <td>Share capital capital capital capital capital follows         Share follows         In own shares follows         payment reserve earnings follows         Translation reserve reserve reserve reserve reserve freserve frestroments freserve freserve freserve freserve freserve frestroments freserve freserve freserve freserve freserve freserve</td> <td>Share capital premium £'000         Shares fount £'000         in own fe'000         payment preserve earnings fe'000         Translation reserve reserve reserve feeserve fe'000         reserve fe'000         £'000         Other reserve feeserve fe'000         £'000         £'000         £'000         Other reserve feeserve fe'000         £'000         £'000         Discription feeserve feeserve fe'000         £'</td> <td>Share capital from the following capital follows         Share capital follows         Share capital follows         Share capital follows         In own shares capital follows         payment from capital follows         Retained from capital follows         Translation option reserve reserve reserve reserve reserve reserve reserve from capital follows         Capital follows         Other the parent of common follows         Account of capital follows         Accoun</td> <td>  Share capital premium shares   Share capital premium shares   From to min shares   From the capital premium shares   From the payment   Retained preserve reserve reserve   From the payment   Shares   Shares  </td>	Share capital region         Share premium shares f'000         in own shares f'000           794         25,855         (5)           794         25,855         (5)           794         25,855         (5)           794         25,855         (5)           794         25,855         (2)           2         -         (2)           2         -         (2)           2         -         -           2         -         -           2         -         -           2         -         -           2         -         -           3         1,873         -           -         -         -	capital f'000         premium f'000         shares f'000         reserve f'000           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           794         25,855         (5)         1,837           795         20         20         20           794         25,855         (2)         20         20           805         20         20         20         20           807         20         20         20         20           807         20         20         20         20           807         20         20         20         20	Share capital capital resord         Share f'000         share f'000         payment reserve earnings f'000         Evono ft'000         Evono ft'00	Share capital capital resorve         Share f'000         Share f'000         in own shares f'000         payment reserve earnings f'000         Translation reserve earnings f'000           794         25,855         (5)         1,837         27,766         1,861           794         25,855         (5)         1,837         27,535         1,865           7         -         -         8,753         -           8         -         -         8,753         230           2         -         -         8,753         230           2         -         -         8,753         230           2         -         -         1,275         -         -           -         -         -         1,275         -         -           -         -         -         16         -         -           -         -         -         -         -         -           -         -         -         -         -         -         -           -         -         -         -         -         -         -         -           -         -         -         -         -         -	Share capital regide         Share premium shares f'000         in own shares f'000         payment reserve earnings earnings reserve earnings reserve f'000         Translation reserve earnings reserve f'000         payment f'000         Retained f'000         Translation reserve f'000         option reserve f'000           794         25,855         (5)         1,837         27,766         1,861         (4,532)           794         25,855         (5)         1,837         27,535         1,865         (4,532)           794         25,855         (5)         1,837         27,535         1,865         (4,532)           8,753         230         -         -         230         -           2         -         (2)         -         -         -         -           2         -         (2)         -         -         -         -         -           2         -         (2)         -         -         -         -         -           2         -         (2)         -         -         -         -         -           2         -         -         (28)         4         -         -         -           3         1,873         -         -	Share capital capital capital capital capital follows         Share follows         In own shares follows         payment reserve earnings follows         Translation reserve reserve reserve reserve reserve freserve frestroments freserve freserve freserve freserve freserve frestroments freserve freserve freserve freserve freserve freserve	Share capital premium £'000         Shares fount £'000         in own fe'000         payment preserve earnings fe'000         Translation reserve reserve reserve feeserve fe'000         reserve fe'000         £'000         Other reserve feeserve fe'000         £'000         £'000         £'000         Other reserve feeserve fe'000         £'000         £'000         Discription feeserve feeserve fe'000         £'	Share capital from the following capital follows         Share capital follows         Share capital follows         Share capital follows         In own shares capital follows         payment from capital follows         Retained from capital follows         Translation option reserve reserve reserve reserve reserve reserve reserve from capital follows         Capital follows         Other the parent of common follows         Account of capital follows         Accoun	Share capital premium shares   Share capital premium shares   From to min shares   From the capital premium shares   From the payment   Retained preserve reserve reserve   From the payment   Shares   Shares

For the period ended 30 June 2018 (restated)¹

			nvestment SI				Put	Capital		Equity attributable	Non-	
	Share capital £'000	Share premium £'000	in own shares £'000	reserve (£'000		Translation reserve £'000	reserve £'000	redemption reserve £'000	Other reserve £'000	to owners of the Parent £'000	interests £'000	Total £'000
Balance at 1 January 2018 previously reported Change of accounting	794	25,855	(5)	751	24,331	1,691	(3,638)	50	150	49,979	3,113	53,092
policies (note 10)	-	-	-	-	(203)	-	-	-	-	(203)	-	(203)
Restated 1 January 2018	794	25,855	(5)	751	24,128	1,691	(3,638)	50	150	49,776	3,113	52,889
Profit for the period	-	-	-	-	8,981	-	-	-	-	8,981	128	9,109
Other comprehensive income	-	-	-	-	-	(289)	-	-	-	(289)	(7)	(296)
Total comprehensive income for the period	-	-	-	-	8,981	(289)	-	-	-	8,692	121	8,813
Share based payments	-	-	-	410	-	-	-	-	-	410	-	410
Deferred tax on share based payments	-	-	-	177	-	-	-	-	-	177	-	177
Dividends paid	-	-	-	-	(7,640)	-	-	-	-	(7,640)	-	(7,640)
Balance at 30 June 2018 (Unaudited)	794	25,855	(5)	1,338	25,469	1,402	(3,638)	50	150	51,415	3,234	54,649

 $<sup>^{\, 1}</sup>$  Comparative information is restated for the adoption of IFRS 16 (note 10).

			Investment S	Share based			Put	Capital		Equity attributable	Non-	
	Share	Share	in own		Retained T	ranslation		edemption	Other	to owners of	controlling	
	capital £'000	premium £'000	shares £'000	reserve £'000	earnings £'000	reserve £'000	reserve £'000	reserve £'000	reserve £'000	the Parent £'000	interests £'000	Total £'000
Balance at 1 January 2018 previously reported	794	25,855	(5)	751	24,331	1,691	(3,638)	50	150	49,979	3,113	53,092
Change of accounting policies (note 10)	-	-	-	-	(203)	-	-	-	-	(203)	-	(203)
Restated 1 January 2018	794	25,855	(5)	751	24,128	1,691	(3,638)	50	150	49,776	3,113	52,889
Profit for the year	-	-	-	-	14,696	-	-	-	-	14,696	561	15,257
Other comprehensive income	-	-	-	-	-	174	-	-	-	174	(12)	162
Total comprehensive income for the year	-	-	-	-	14,696	174	-	-	-	14,870	549	15,419
Share based payments	-	-	-	1,120	-	-	-	-	-	1,120	-	1,120
Deferred tax on share based payments	-	-	-	(34)	-	-	-	-	-	(34)	-	(34)
Acquisition of subsidiaries (note 7)	-	-	-	-	-	-	(894)	-	-	(894)	908	14
Dividends paid	-	-	-	-	(11,289)	-	-	-	-	(11,289)	-	(11,289)
Balance at 31 December 2018	794	25,855	(5)	1,837	27,535	1,865	(4,532)	50	150	53,549	4,570	58,119

 $<sup>^{\</sup>rm 1}\,$  Comparative information is restated for the adoption of IFRS 16 (note 10).

## Unaudited consolidated cashflow statement for 6 months ended 30 June 2019

	30 June 2019 Unaudited £'000	30 June 2018 Unaudited (Restated) <sup>1</sup> £'000	31 December 2018 Audited (Restated) <sup>1</sup> £'000
Cash flows from operating activities	1 000	1 000	1 000
Profit before tax	11,282	11,835	21,031
Depreciation	2,444	2,015	4,176
Amortisation	2,385	1,828	3,792
Gain/(loss) on disposal of assets	11	(5)	27
Share based payments	1,275	410	1,120
Foreign exchange (gains)/losses	(193)	195	, 4
Finance income	(19)	(7)	(81)
Finance costs	(797)	(703)	3,991
Profit from operations before changes in working capital	16,388	15,568	34,060
Increase in inventories	(7,588)	(11,031)	(9,468)
Increase in trade and other receivables	(12,145)	(8,343)	(3,221)
Increase in trade and other payables	7,706	4,888	10,246
Cash inflow from operations	4,361	1,082	31,617
Income tax paid	(3,016)	(3,543)	(7,377)
Net cash inflow/(outflow) from operating activities	1,345	(2,461)	24,240
Cash flows from investing activities			
Acquisition of businesses, net of cash and debt acquired	(15,869)	-	(6,724)
Deferred and contingent considerations paid	(2,955)	(5,507)	(5,507)
Purchase of intangible assets	(979)	(357)	(778)
Purchase of plant and equipment	(3,010)	(1,734)	(2,360)
Proceeds on disposal of plant and equipment	326	219	382
Interest received	19	7	81
Net cash outflow from investing activities	(22,468)	(7,372)	(14,906)
Cash from financing activities			
Dividends paid	(8,442)	(7,640)	(11,289)
Invoice financing inflows/(outflows)	3,052	9,678	(8,704)
Proceeds from borrowings	24,976	159	12,240
Repayment of loans	(1,293)	(9)	(2,107)
Interest paid	(962)	(522)	(1,362)
Interest on leases	(173)	(125)	(268)
Capital element of lease payments	(969)	(867)	(1,725)
Net cash inflow/(outflow) from financing activities	16,189	674	(13,215)
Net decrease in cash and cash equivalents	(4,934)	(9,159)	(3,881)
Cash and cash equivalents at beginning of period/year	16,357	20,010	20,010
Effects of exchange rate changes	267	(331)	228
Cash and cash equivalents at end of period/year	11,690	10,520	16,357
Comprising:			
Cash at bank	16,201	24,806	16,685
Bank overdrafts	(4,511)	(14,286)	(328)
	11,690	10,520	16,357
	· ·	<u> </u>	

<sup>&</sup>lt;sup>1</sup> Comparative information is restated for the adoption of IFRS 16 (note 10).

### Notes to the interim consolidated financial information

### 1. General information

The interim financial information for the period to 30 June 2019 is unaudited and does not constitute statutory financial statements within the meaning of Section 434 of the Companies Act 2006.

The interim consolidated financial information does not include all the information required for statutory financial statements in accordance with IFRS, and should therefore be read in conjunction with the consolidated financial statements for the year ended 31 December 2018.

### 2. Accounting policies

## **Basis of preparation**

The interim financial information in this report has been prepared on the basis of the accounting policies set out in the audited financial statements for the year ended 31 December 2018, except as amended for the implementation of IFRS 16 'Leases', which was adopted on 1 January 2019. The audited financial statements for the year ended 31 December 2018 complied with International Financial Reporting Standards as adopted for use in the European Union ("IFRS").

The Group has elected to apply the full retrospective approach to the transition to IFRS 16. The full retrospective approach requires the transition to be implemented with restatement of the prior year results as if IFRS 16 had always been applied. Adoption of the IFRS 16 has resulted in the recognition of Right of use assets and lease liabilities with a corresponding increase in depreciation charges and finance costs offset by a reduction in operating lease costs in the income statement.

The directors have adopted the going concern basis in preparing the financial information. In assessing whether the going concern assumption is appropriate, the directors have taken into account all relevant available information about the foreseeable future.

The statutory accounts for the year ended 31 December 2018, which were prepared under IFRS, have been delivered to the Registrar of Companies. The auditors reported on these accounts; their report was unqualified; did not contain a statement under section 498(2) or 498(3) of the Companies Act 2006, and did not include reference to any matters to which the auditor drew attention by way of emphasis.

## Use of alternative performance measures

The Group has defined certain measures that it uses to understand and manage performance. These measures are not defined under IFRS and they may not be directly comparable with other companies' adjusted measures. These non-GAAP measures are not intended to be a substitute for any IFRS measures of performance, but management has included them as they consider them to be key measures used within the business for assessing the underlying performance.

Growth at constant currency: This measure shows the year on year change in performance after eliminating the impact of foreign exchange movement, which is outside of management's control.

Organic growth: This is defined as growth at constant currency growth excluding acquisitions until the first anniversary of their consolidation.

Adjusted operating profit: Adjusted operating profit is disclosed to indicate the Group's underlying profitability. It is defined as profit before acquisition related expenses, share based payments and associated employer taxes and amortisation of brand, customer and supplier relationship intangible assets.

Adjusted EBITDA: This represents operating profit before acquisition related expenses, share based payments and associated employer taxes, depreciation and amortisation.

Adjusted profit before tax: This is profit before tax adjusted for acquisition related expenses, share based payments and associated employer taxes, amortisation of brand, customer and supplier relationship intangible assets, changes in deferred or contingent considerations and put option liabilities over non-controlling interests, foreign exchange gains or losses on borrowings for acquisitions, fair value movements on derivatives for borrowings, and financing fair value remeasurements.

Adjusted profit after tax: This is profit after tax adjusted for acquisition related expenses, share based payments and associated employer taxes, amortisation of brand, customer and supplier relationship intangible assets, changes in deferred or contingent considerations and put option liabilities over non-controlling interests, foreign exchange gains or losses on borrowings for acquisitions, fair value movements on derivatives for borrowings, and financing fair value remeasurements and the tax thereon.

Adjusted EPS: This is adjusted profit after tax less profit, amortisation of brand, customer and supplier relationship intangible assets and tax thereon due to non-controlling interests divided by the weighted number of shares outstanding.

### 3. Earnings per share

Basic earnings per share is calculated by dividing the profit after tax for the period/year attributable to equity shareholders of the Company by the weighted average number of shares outstanding during the period/year.

Diluted earnings per share is calculated by adjusting the profit after tax for the period/year attributable to equity shareholders of the Company for the fair value (measured in accordance with IFRS 2) of any goods or services to be supplied to the Group in the future under the share options granted by the financial reporting date and dividing it by the weighted average number of shares outstanding during the period/year adjusted for the effects of all dilutive potential ordinary shares.

The Group's earnings per share and diluted earnings per share, are as follows:

	June 2019	June 2018 (Restated) <sup>1</sup>	December 2018 (Restated) <sup>1</sup>
Profit attributable to equity holders of the Parent Company (£'000)	8,753	8,981	14,696
Weighted average number of shares outstanding <sup>2</sup>	79,078,793	79,448,200	79,448,200
Dilutive (potential dilutive) effect of share options Weighted average number of ordinary shares for the	1,175,685	605,798	725,002
purposes of diluted earnings per share	80,254,478	80,053,998	80,173,202
Basic earnings per share	11.06p	11.30p	18.50p
Diluted earnings per share	10.90p	11.22p	18.33p

<sup>&</sup>lt;sup>1</sup> Comparative information is restated for the adoption of IFRS 16 (note 10).

<sup>&</sup>lt;sup>2</sup> Comparative earnings per share calculations were based on the number of shares issued rather than the number of shares outstanding and therefore excluded the weighted average number of own shares held. Comparative earnings per share calculations have not been restated for the weighted average number of own shares held as the effect is not material.

# 4. Segmental reporting

June 2019	UK & Ireland	Continental Europe	Asia Pacific		Total
	£'000	£'000	£'000	£'000	£'000
Revenue	154,078	137,975	22,789	-	314,842
Gross profit	27,406	20,714	4,122	-	52,242
Gross profit %	17.8%	15.0%	18.1%	-	16.6%
Adjusted operating profit	9,760	5,057	1,195	(1,382)	14,630
Cost of acquisitions	-	-	-	(306)	(306)
Share based payments	(535)	(399)	(98)	(243)	(1,275)
Employer taxes on share based payments	(83)	(145)	(9)	(43)	(280)
Amortisation of brand, customer and supplier relationships	(1,277)	(888)	(138)	-	(2,303)
Operating profit	7,865	3,625	950	(1,974)	10,466
Net interest received				<u>-</u>	816
Profit before tax				=	11,282
Other segmental information					
June 2019	UK & Ireland £'000	Continental Europe £'000	Asia Pacific £'000	1	Total £'000
Segment assets	127,048	143,751	19,655		290,829
Segment liabilities	(98,282)	(114,017)	(16,007)		(228,656)
Segment net assets	28,766	29,734	3,648		62,173
Depreciation	1,198	1,057	189		2,444
Amortisation	1,323	916	146		2,385
Other segmental information			UK £'000	International £'000	Total £'000
Non-current assets			28,624	48,031	76,655

June 2018 (Restated)¹	UK & Ireland	Continental Europe	Asia Pacific		Total
	£'000	£'000	£'000		£'000
Revenue	153,555	93,526	17,018	-	264,099
Gross profit	26,230	13,250	3,399	-	42,879
Gross profit %	17.1%	14.2%	20.0%	-	16.2%
Adjusted operating profit	9,107	3,670	1,751	(1,058)	13,470
Cost of acquisitions	-	-	-	(43)	(43)
Share based payments	(231)	(116)	(42)	(21)	(410)
Employer taxes on share based payments	(57)	(62)	(11)	(15)	(145)
Amortisation of brands, customer and supplier relationships	(1,278)	(450)	(19)	-	(1,747)
Operating profit	7,541	3,042	1,679	(1,137)	11,125
Net interest received				<u>-</u>	710
Profit before tax				=	11,835
Other segmental information					
June 2018 (Restated) <sup>1</sup>	UK &	Continental	Asia		Total
	Ireland £'000	Europe £'000	Pacific £'000		£'000
Segment assets	140,187	77,574	13,006	783	231,550
Segment liabilities	(123,470)	(45,201)	(8,113)	(117)	(176,901)
Segment net assets	16,717	32,373	4,893	666	54,649
Depreciation	1,097	786	132	-	2,015
Amortisation	1,337	467	24	<del>-</del>	1,828
Other segmental information			UK £'000	International £'000	Total £'000
Non-current assets			25,114	22,911	48,025

<sup>&</sup>lt;sup>1</sup> Comparative information is restated for the adoption of IFRS 16 (note 10) and reclassification of the amortisation for patents and software within the adjusted profit alternative performance measures.

December 2018 (Restated) <sup>1</sup>	UK & Ireland	Continental Europe	Asia Pacific	Other	Total
	£′000	£'000	£'000	£'000	£'000
Revenue	315,808	222,017	35,857	-	573,682
Gross profit	54,890	33,086	6,586	-	94,562
Gross profit %	17.4%	14.9%	18.4%	-	16.5%
Adjusted operating profit	19,541	10,276	2,935	(2,485)	30,267
Costs of acquisitions	-	-	-	(365)	(365)
Share based payments	(557)	(382)	(106)	(75)	(1,120)
Employer taxes on share based payments	(72)	(109)	(14)	(26)	(221)
Amortisation of brands, customer and supplier relationships	(2,557)	(1,005)	(58)	=	(3,620)
Operating profit	16,355	8,780	2,757	(2,951)	24,941
Net interest paid					(3,910)
Profit before tax					21,031

<sup>&</sup>lt;sup>1</sup> Comparative information is restated for the adoption of IFRS 16 (note 10) and reclassification of the amortisation for patents and software within the adjusted profit alternative performance measures.

Other segmental information

December 2018 (Restated) <sup>1</sup>	UK & Ireland	Continental Europe	Asia Pacific		Total
	£'000	£'000	£'000		£'000
Segment assets	117,144	91,977	19,689	342	229,152
Segment liabilities	(103,076)	(52,891)	(14,710	) (356)	(171,033)
Segment net assets/(liabilities)	14,068	39,086	4,979	(14)	58,119
Depreciation	2,222	1,670	284	-	4,176
Amortisation	2,672	1,050	70	-	3,792
			UK	International	Total
Other segmental information			£'000	£'000	£'000
Non-current assets			23,222	31,702	54,924

<sup>&</sup>lt;sup>1</sup> Comparative information is restated for the adoption of IFRS 16 (note 10).

### 5. Finance costs

	June <b>201</b> 9	June 2018 (Restated) <sup>1</sup>	December 2018 (Restated) <sup>1</sup>
	£'000	£'000	£'000
Interest on overdrafts and invoice discounting facilities	535	418	1,042
Interest on leases	172	125	268
Interest on other loans and fair value movements on derivatives relating to foreign exchange Foreign exchange gains or losses on borrowings for acquisitions	208	4	151
and fair value movements on derivatives for borrowings Interest, foreign exchange and other finance costs of deferred	129	-	-
and contingent considerations Interest, foreign exchange and other finance costs of put option	(924)	(147)	2,219
liabilities over non-controlling interests	(917)	(1,103)	311
	(797)	(703)	3,991

 $<sup>^{1}</sup>$  Comparative information is restated for the adoption of IFRS 16 (note 10).

## 6. Share capital

The total allotted share capital of the Parent Company is:

### Allotted, issued and fully paid

	June 20	19	June 20	18	Decembe	r 2018
Classed as equity:	Number	£'000	Number	£'000	Number	£'000
Issued and fully paid ordina	nry					
shares of £0.01 each						
Opening balance	79,448,200	794	79,448,200	794	79,448,200	794
Shares issued	525,212	5		_	<u> </u>	
Closing balance	79,973,412	799	79,448,200	794	79,448,200	794

During the period Midwich Group plc issued 300,212 shares in order to settle the put option liability and acquire the remaining shares in Holdan Limited, and issued 225,000 shares into an employee benefit trust. There were no share transactions effected during the comparative period or the year to 31 December 2018.

### **Employee benefit trusts**

In 2016 Midwich Group plc allocated 480,700 shares into Midwich Group plc 2016 Share Incentive Plan, an employee benefit trust. As at 30 June 2019 392,800 of these shares were transferred to Midwich Employees' Share Trust, a separate employee benefit trust for the SIP. During the period 7,700 shares were transferred to employees from the Midwich Employees' Share Trust, as share options were exercised. During the period Midwich Group plc set up Midwich Group plc 2019 Jersey Employee Benefit Trust, a new employee benefit trust and issued 225,000 to shares to the trust.

A reconciliation of LTIP option movements during the current and comparative period, and the year to 31 December 2018 is as follows:

	Six months to June 2019	Six months to June 2018	Twelve months to December 2018
Outstanding at 1 January	1,460,900	788,000	788,000
Granted	-	75,000	684,400
Lapsed	(9,400)	(1,000)	(11,500)
Outstanding at period end	1,451,500	862,000	1,460,900

A reconciliation of SIP option movements during the current and comparative period, and the year to 31 December 2018 is as follows:

	Six months to June 2019	Six months to June 2018	Twelve months to December 2018
Outstanding at 1 January	284,300	227,000	227,000
Granted	-	91,500	91,500
Lapsed	(6,100)	(12,500)	(34,200)
Exercised	(7,700)	-	-
Outstanding at period end	270,500	306,000	284,300

# 7. Business combinations

Acquisitions were completed by the Group during the comparative periods to increase scale, broaden its addressable market and widen the product offering.

# **Subsidiaries acquired**

Acquisition	Principal activity	Date of acquisition	Proportion acquired (%)	Fair value of consideration £'000
MobilePro AG	Distribution of audio visual products to	17 January	100%	882
	trade customers	2019		
Prase	Distribution of professional audio	31 January	80%	11,534
Engineering SpA	products to trade customers	2019		
AV Partner AS	Distribution of audio visual products to	3 May 2019	100%	5,467
	trade customers			
Bauer &	Distribution of professional broadcast	23 August	100%	3,311
Trummer GmbH	equipment to trade customers	2018		
Sound Directions	Distribution of professional audio	5 September	100%	682
France SAS	products to trade customers	2018		
Blonde Robot	Distribution of audio visual products to	4 December	65%	1,687
Pty Limited	trade customers	2018		

## 2019 acquisitions

Fair value of consideration transferred:

2019	MobilePro	Prase	AV
	AG	Engineering	Partner
		SpA	AS
	£'000	£'000	£'000
Cash	882	6,108	3,225
Deferred and contingent considerations	-	5,426	2,242
Total	882	11,534	5,467

During the period the Group recognised acquisition costs of £17k in relation to the acquisition of the remaining shares of Holdan Limited, £44k in relation to the acquisition of MobilePro AG, £109k in relation to the acquisition of Prase Engineering SpA, £70k in relation to the acquisition of AV Partner AS, £42k in relation to other acquisitions not completed before the end of the period, £9k in relation to the incorporation of Midwich Asia Pte Limited, and £15k on other potential future acquisitions.

On acquisition of Prase Engineering SpA the Group recognised £2,886k in relation to the initial present value of the put option liabilities to acquire the remaining non-controlling interest.

Fair value of a	acquisitions
-----------------	--------------

Fair value of acquisitions		_	
2019	MobilePro AG	Prase Engineering SpA	AV Partner AS
	£'000	£'000	£'000
Non-current assets			
Goodwill	451	370	1,195
Intangible assets - customer relationships	165	1,504	1,193
Intangible assets - supplier contracts	327	3,110	2,241
Intangible assets - brands	534	382	142
Right of use assets	1,548	69	1,370
Plant and equipment	59	2,497	8
	3,084	7,932	6,149
Current assets			
Inventories	3,742	3,604	1,285
Trade and other receivables	2,162	8,830	983
Current tax	-	-	33
Cash and cash equivalents	42	1,439	13
	5,946	13,873	2,314
Current liabilities			
Trade and other payables	(3,747)	(4,370)	(839)
Borrowings and financial liabilities	(1,749)	(90)	-
Current tax	(1)	(403)	-
	(5,497)	(4,863)	(839)
Non-current liabilities			
Borrowings and financial liabilities	(2,093)	(69)	(1,370)
Deferred tax liabilities	(218)	(1,286)	(787)
Other provisions	(340)	(1,169)	-
	(2,651)	(2,524)	(2,157)
Non-controlling interests	-	(2,884)	-
Fair value of net assets acquired attributable to equity			
shareholders of the Parent Company	882	11,534	5,467

Goodwill acquired in 2019 relates to the workforce, synergies and sales know how. Goodwill arising on all the acquisitions has been allocated to the Continental Europe segment.

Gross contractual amounts of trade and other receivables acquired in 2018 were £12,110k, with bad debt provisions of £135k.

## Net cash outflow on acquisition of subsidiaries

	MobilePro	Prase	AV
	AG	Engineering	Partner
		SpA	AS
	£'000	£'000	£'000
Consideration paid in cash	882	6,108	3,225
Less: cash and cash equivalent balances acquired	(42)	(1,439)	(13)
Plus: borrowings acquired	3,842	159	1,370
Net cash outflow	4,682	4,828	4,582
2018 acquisitions			
Fair value of consideration transferred			

Fair value of consideration transferred:

2018	Bauer & Trummer GmbH £'000	Sound Directions France SAS £'000	Blonde Robot Pty Limited £'000
Cash	1,354	628	1,687
Deferred and contingent considerations	1,957	54	-
Total	3,311	682	1,687

Acquisition costs of £119k in relation to the acquisition of Bauer & Trummer GmbH, £47k in relation to the acquisition of Sound Directions France SAS, £83k in relation to the acquisition of Blonde Robot Pty Limited, and £116k in relation to other acquisitions not completed before the end of the year were expensed to the income statement during the year ended 31 December 2018.

On acquisition of Blonde Robot Pty Limited the Group recognised £894k in relation to the initial present value of the put option liabilities to acquire the remaining non-controlling interest.

Fair value of acquisitions

2018 (Restated)¹         Bauer & Directions (Protections (Protec	Fair value of acquisitions			
Non-current assets         Gmbh £'000         France SAS £'000         Limited £'000           Non-current assets         1,022         174         935           Intangible assets - customer relationships         1,051         105         1,808           Intangible assets - supplier contracts         1,349         159         427           Intangible assets - brands         337         18         270           Right of use assets         1,153         179         210           Plant and equipment         140         23         86           Tent assets         702         61         1,164           Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           Trade and other payables         (1,045)         (628)         (1,746)           Current liabilities         (1,045)         (628)         (1,746)           Current tax         -         -         (53)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)	2018 (Restated) <sup>1</sup>	Bauer &	Sound	Blonde
Non-current assets         £'000         £'000         £'000           Non-current assets         1,022         174         935           Intangible assets - customer relationships         1,051         105         1,808           Intangible assets - supplier contracts         1,349         159         427           Intangible assets - brands         337         18         270           Right of use assets         1,153         179         210           Plant and equipment         140         23         86           Tourent assets         5,052         658         3,736           Current assets         702         61         1,164           Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           Trade and other payables         (1,045)         (628)         (1,746)           Current liabilities         (1,045)         (628)         (1,746)           Current tax         -         -         (23)           Derivative financial instruments         -         (53)         (52)         (1,776)           Ron-current liabilities         (1,310)         (680)         (3,598)      <		Trummer	Directions	<b>Robot Pty</b>
Non-current assets         1,022         174         935           Intangible assets - customer relationships         1,051         105         1,808           Intangible assets - supplier contracts         1,349         159         427           Right of use assets - brands         337         18         270           Right of use assets         1,153         179         210           Plant and equipment         140         23         86           5,052         658         3,736           Current assets           Inventories         702         61         1,164           Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           Trade and other payables         (1,045)         (628)         (1,746)           Current tax         -         -         (23)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Non-current liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747) <th></th> <th>GmbH</th> <th>France SAS</th> <th>Limited</th>		GmbH	France SAS	Limited
Section   1,022		£'000	£'000	£'000
Intangible assets - customer relationships   1,051   105   1,808     Intangible assets - supplier contracts   1,349   159   427     Intangible assets - brands   337   18   270     Right of use assets   1,153   179   210     Plant and equipment   140   23   86     Foots   1,052   658   3,736     Current assets	Non-current assets			
Intangible assets - supplier contracts   1,349   159   427     Intangible assets - brands   337   18   270     Right of use assets   1,153   179   210     Plant and equipment   140   23   86     5,052   658   3,736     Current assets	Goodwill	1,022	174	935
Intangible assets - brands   337   18   270   Right of use assets   1,153   179   210	Intangible assets - customer relationships	1,051	105	1,808
Right of use assets         1,153         179         210           Plant and equipment         140         23         86           5,052         658         3,736           Current assets           Inventories         702         61         1,164           Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           Trade and other payables         (1,045)         (628)         (1,746)           Current tax         -         -         (53)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Rom-current liabilities         (1,310)         (680)         (3,598)           Non-current liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)           Other provisions         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         (908)           Fair value of net assets acquired attributable to	Intangible assets - supplier contracts	1,349	159	427
Plant and equipment   140   23   86   5,052   658   3,736	Intangible assets - brands	337	18	270
Current assets         Total cand other receivables         Total cand other receivables         Total cand other receivables         Total cand cash equivalents         Total cand cash equivalents         Total cand cash equivalents         Total cand cash equivalents         Total cash equivalents         Total cand cash equivalents         Total cand cash equivalents         Total cash equivalents<	Right of use assets	1,153	179	210
Current assets         702         61         1,164           Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           Trade and other payables         1,579         970         3,473           Current liabilities         -         -         (53)           Current tax         -         -         (53)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Non-current liabilities         (1,310)         (680)         (3,598)           Nonprovings and financial liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)           Other provisions         -         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         -         (908)           Fair value of net assets acquired attributable to equity	Plant and equipment	140	23	86
Inventories         702         61         1,164           Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           1,579         970         3,473           Current liabilities           Trade and other payables         (1,045)         (628)         (1,746)           Current tax         -         -         (53)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Non-current liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)           Other provisions         -         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         -         (908)           Fair value of net assets acquired attributable to equity         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td< td=""><td>, , ,</td><td>5,052</td><td>658</td><td>3,736</td></td<>	, , ,	5,052	658	3,736
Inventories         702         61         1,164           Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           1,579         970         3,473           Current liabilities           Trade and other payables         (1,045)         (628)         (1,746)           Current tax         -         -         (53)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Non-current liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)           Other provisions         -         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         -         (908)           Fair value of net assets acquired attributable to equity         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td< td=""><td>Current assets</td><td></td><td></td><td></td></td<>	Current assets			
Trade and other receivables         550         698         2,309           Cash and cash equivalents         327         211         -           1,579         970         3,473           Current liabilities           Trade and other payables         (1,045)         (628)         (1,746)           Current tax         -         -         -         (53)           Derivative financial instruments         -         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Non-current liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)           Other provisions         -         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         -         (908)           Fair value of net assets acquired attributable to equity         -         -         -         -         (908)		702	61	1.164
Cash and cash equivalents         327         211         -           1,579         970         3,473           Current liabilities           Trade and other payables         (1,045)         (628)         (1,746)           Current tax         -         -         (53)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Non-current liabilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)           Other provisions         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         (908)           Fair value of net assets acquired attributable to equity				
Current liabilities         Trade and other payables         (1,045)         (628)         (1,746)           Current tax         -         -         (53)           Derivative financial instruments         -         -         (23)           Borrowings and financial liabilities         (265)         (52)         (1,776)           Non-current liabilities         (1,310)         (680)         (3,598)           Non-current labilities         (1,116)         (173)         (211)           Deferred tax         (894)         (93)         (747)           Other provisions         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         (908)           Fair value of net assets acquired attributable to equity				-
Trade and other payables       (1,045)       (628)       (1,746)         Current tax       -       -       (53)         Derivative financial instruments       -       -       (23)         Borrowings and financial liabilities       (265)       (52)       (1,776)         Non-current liabilities       (1,310)       (680)       (3,598)         Neferred tax       (894)       (93)       (747)         Other provisions       -       -       (58)         (2,010)       (266)       (1,016)         Non-controlling interests       -       -       (908)         Fair value of net assets acquired attributable to equity	cash and cash equivalents			3,473
Trade and other payables       (1,045)       (628)       (1,746)         Current tax       -       -       (53)         Derivative financial instruments       -       -       (23)         Borrowings and financial liabilities       (265)       (52)       (1,776)         Non-current liabilities       (1,310)       (680)       (3,598)         Neferred tax       (894)       (93)       (747)         Other provisions       -       -       (58)         (2,010)       (266)       (1,016)         Non-controlling interests       -       -       (908)         Fair value of net assets acquired attributable to equity	Current liabilities			
Current tax       -       -       (53)         Derivative financial instruments       -       -       (23)         Borrowings and financial liabilities       (265)       (52)       (1,776)         (1,310)       (680)       (3,598)         Non-current liabilities         Borrowings and financial liabilities       (1,116)       (173)       (211)         Deferred tax       (894)       (93)       (747)         Other provisions       -       -       (58)         (2,010)       (266)       (1,016)         Non-controlling interests       -       -       (908)         Fair value of net assets acquired attributable to equity		(1 045)	(628)	(1 746)
Derivative financial instruments	• •	(1,043)	(020)	
Non-current liabilities   (265)   (52)   (1,776)		_	_	
Non-current liabilities   Serrowings and financial liabilities   Serrowings and financial liabilities   Serrowings and financial liabilities   Serrowings and financial liabilities   Serrowings   Ser		(265)	(52)	
Non-current liabilities  Borrowings and financial liabilities (1,116) (173) (211)  Deferred tax (894) (93) (747)  Other provisions (58)  (2,010) (266) (1,016)  Non-controlling interests (908)  Fair value of net assets acquired attributable to equity	borrowings and initalicial habilities			
Borrowings and financial liabilities       (1,116)       (173)       (211)         Deferred tax       (894)       (93)       (747)         Other provisions       -       -       -       (58)         (2,010)       (266)       (1,016)         Non-controlling interests       -       -       (908)         Fair value of net assets acquired attributable to equity		(1,310)	(080)	(3,336)
Deferred tax         (894)         (93)         (747)           Other provisions         -         -         (58)           (2,010)         (266)         (1,016)           Non-controlling interests         -         -         -         (908)           Fair value of net assets acquired attributable to equity	Non-current liabilities			
Other provisions  (58) (2,010) (266) (1,016)  Non-controlling interests (908)  Fair value of net assets acquired attributable to equity	Borrowings and financial liabilities	(1,116)	(173)	(211)
Non-controlling interests  - (908) Fair value of net assets acquired attributable to equity	Deferred tax	(894)	(93)	(747)
Non-controlling interests	Other provisions	-	-	(58)
Fair value of net assets acquired attributable to equity		(2,010)	(266)	(1,016)
Fair value of net assets acquired attributable to equity	Non-controlling interests	-	-	(908)
	Fair value of net assets acquired attributable to equity			
	·	3,311	682	1,687

 $<sup>^{\</sup>rm 1}\,$  Comparative information is restated for the adoption of IFRS 16 (note 10).

Goodwill acquired in 2018 relates to the workforce, synergies and sales know how. Goodwill arising on the Bauer & Trummer GmbH and Sound Directions France SAS acquisitions has been allocated to the Continental Europe segment. Goodwill arising on the Blonde Robot Pty Limited acquisition has been allocated to the APAC segment.

Gross contractual amounts of trade and other receivables acquired in 2018 were £3,589k, with bad debt provisions of £32k.

## Net cash outflow on acquisition of subsidiaries

	Bauer & Trummer GmbH £'000	Sound Directions France SAS £'000	Blonde Robot Pty Limited £'000
Consideration paid in cash Less: cash and cash equivalent balances acquired Plus: borrowings acquired Net cash outflow	1,354	628	1,687
	(327)	(211)	-
	1,381	225	1,987
	2,408	642	3,674

## 8. Acquisition of non-controlling interest

On 29 April 2019, the Group the acquired the remaining 10.5% non-controlling interest in Holdan Limited of £843k, for a consideration of £1,875k. £1,089k of the put option reserve was transferred to retained earnings when the put option liability was extinguished.

## 9. Currency impact

The Group reports in Pounds Sterling (GBP) but has significant revenues and costs as well as assets and liabilities denominated in Euros (EUR) and Australian Dollars (AUD). The table below sets out the prevailing exchange rates in the periods reported.

	Six months to 30 June 2019 Average	Six months to 30 June 2018 Average	At 30 June 2019	At 30 June 2018	At 31 December 2018
EUR/GBP	1.143	1.136	1.118	1.131	1.115
AUD/GBP	1.824	1.777	1.814	1.788	1.809
NZD/GBP	1.917	1.921	1.895	1.950	1.902
USD/GBP	1.292	-	1.273	-	1.277
CHF/GBP	1.297	-	1.241	-	-
NOK/GBP	11.176	-	10.851	-	-

Applying the current period foreign exchange rates across the first half of 2018 had the following impact on reported results:

	EUR £000	AUD £000	NZD £000
Increase/(decrease) in revenue due to change in foreign exchange rate:	(653)	(401)	3
Decrease in profit before tax due to change in foreign exchange rate:	(29)	(40)	-
Increase/(decrease) in net debt due to change in foreign exchange rate:	175	(17)	(2)

### 10. Changes in accounting standards

The Group has adopted IFRS 16 from 1 January 2019 using the full retrospective approach. Comparative financial results have been restated as if IFRS 16 had always been adopted. Adoption of IFRS 16 requires that leases longer than 12 months are recognised as liabilities and initially measured at the present value of the future lease payments. The present value of future lease payments is discounted at the implicit interest rate of the lease if it can be readily determined and at the lessee's incremental borrowing rate if the implicit interest rate can't be easily determined. Leases are subsequently measured at amortised cost.

The adoption of IFRS 16 also requires the recognition of right of use assets, which are initially measured at the same value as the lease liability but are subsequently measured at the original value of the lease liability cost less accumulated depreciation and impairment losses.

As a result of the adoption of IFRS 16 the Group reports an increase in depreciation and interest costs with a corresponding decrease in rental costs in the statement of financial performance.

The impact of adopting IFRS 16 on the financial performance and position of the Group for the comparative periods is as follows:

	30 June 2018 Previously presented	30 June 2018 Impact of IFRS 16	30 June 2018 Restated
	£'000	£'000	£′000
Revenue	264,099	-	264,099
Cost of sales	(221,220)	<u> </u>	(221,220)
Gross profit	42,879	-	42,879
Distribution costs	(26,803)	-	(26,803)
Administrative expenses	(6,495)	99	(6,396)
Other operating income	1,445	-	1,445
Operating profit	11,026	99	11,125
Finance income	7	-	7
Finance costs	821	(118)	703
Profit before taxation	11,854	(19)	11,835
Taxation	(2,736)	10	(2,726)
Profit after taxation	9,118	(9)	9,109

	30 June 2018 Previously presented £'000	30 June 2018 Impact of IFRS 16 £'000	30 June 2018 Restated £'000
Assets	2 000	1 000	2 000
Non-current assets			
Goodwill	9,068	348	9,416
Intangible assets	20,720	-	20,720
Right of use assets	-	9,190	9,190
Property, plant and equipment	7,990	(396)	7,594
Deferred tax assets	930	175	1,105
Current assets	38,708	9,317	48,025
Inventories	74,015	_	74,015
Trade and other receivables	84,704	-	84,704
Cash and cash equivalents	24,806	-	24,806
3337 373 3337 3437 3737	183,525		183,525
Current liabilities	,		
Trade and other payables	(89,529)	-	(89,529)
Deferred and contingent considerations	(384)	-	(384)
Borrowings and financial liabilities	(66,015)	(1,229)	(67,244)
Current tax	(2,785)		(2,785)
	(158,713)	(1,229)	(159,942)
Net current assets	24,812	(1,229)	23,583
Total assets less current liabilities	63,520	8,088	71,608
Non-current liabilities			
Trade and other payables	(156)	_	(156)
Put option liabilities over non-controlling interests	(4,092)	-	(4,092)
Borrowings and financial liabilities	(324)	(8,296)	(8,620)
Deferred tax liabilities	(4,091)	-	(4,091)
	(8,663)	(8,296)	(16,959)
		(200)	
Net assets	54,857	(208)	54,649
	31 December	31 December	31 December
	2018	2018	2018
	Previously	Impact of	Restated
	presented	IFRS 16	
	£'000	£'000	£'000
Revenue	573,682		E72 692
Cost of sales	(479,120)	-	573,682 (479,120)
Gross profit	94,562		94,562
Gross profit	34,302		34,302
Distribution costs	(56,329)	-	(56,329)
Administrative expenses	(16,511)	194	(16,317)
Other operating income	3,025	-	3,025
Operating profit	24,747	194	24,941
Finance income	81	_	81
Finance costs	(3,751)	(240)	(3,991)
Profit before taxation	21,077	(46)	21,031
Taxation	(5,792)	18	(5,774)
Profit after taxation	15,285	(28)	15,257
		<u> </u>	

	31 December 2018 Previously presented £'000	31 December 2018 Impact of IFRS 16 £'000	31 December 2018 Restated £'000
Assets			
Non-current assets			
Goodwill	11,188	380	11,568
Intangible assets	24,766	-	24,766
Right of use assets	-	10,141	10,141
Property, plant and equipment	7,391	(363)	7,028
Deferred tax assets	1,222	199	1,421
	44,567	10,357	54,924
Current assets			
Inventories	74,379	-	74,379
Trade and other receivables	83,139	-	83,139
Derivative financial instruments	25	-	25
Cash and cash equivalents	16,685	-	16,685
	174,228		174,228
Current liabilities	,		,
Trade and other payables	(97,729)	-	(97,729)
Put option liabilities over non-controlling interests	(1,746)	-	(1,746)
Deferred and contingent considerations	(4,005)	-	(4,005)
Borrowings and financial liabilities	(35,151)	(1,687)	(36,838)
Current tax	(2,892)	-	(2,892)
	(141,523)	(1,687)	(143,210)
Net current assets	32,705	(1,687)	31,018
Total assets less current liabilities	77,272	8,670	85,942
Non-current liabilities			
Trade and other payables	(736)	-	(736)
Put option liabilities over non-controlling interests	(4,654)	_	(4,654)
Deferred and contingent considerations	(757)	_	(757)
Borrowings and financial liabilities	(7,211)	(8,897)	(16,108)
Deferred tax liabilities	(5,512)	-	(5,512)
Other provisions	(56)	-	(56)
otto: provisions	(18,926)	(8,897)	(27,823)
	, ,,	, , ,	, , -,
Net assets	58,346	(227)	58,119

# 11. Copies of interim report

Copies of the interim report are available to the public free of charge from the Company at Vinces Road, Diss, IP22 4YT.

# 12. Events after the reporting period

On 1 July 2019 the Group acquired 100% of Entertainment Equipment Supplies SL, a specialist distributor of lighting and lighting infrastructure products based in San Sebastian, Spain.

# 13. Adjustments to reported results

	Six months ended	
	30 June	30 June
	2019	2018
		(Restated) <sup>1</sup>
	£000	£000
Operating profit	10,466	11,125
Cost of acquisitions	306	43
Share based payments	1,275	410
Employer taxes on share based payments	280	145
Amortisation of brands, customer and supplier relationships	2,303	1,747
Adjusted operating profit	14,630	13,470
Depreciation	2,444	2,015
Amortisation of patents and software	82	81
Adjusted EBITDA	17,156	15,566
Increase in adjusted inventories	(7,588)	(11,031)
Increase in adjusted trade and other receivables	(12,145)	(8,343)
Increase in adjusted trade and other payables	7,426	4,888
Adjusted cash flow from operations	4,849	1,080
Adjusted EBITDA cash flow conversion	28.3%	6.9%
Profit before tax	11,282	11,835
Cost of acquisitions	306	43
Share based payments	1,275	410
Employer taxes on share based payments	280	145
Amortisation of brands, customer and supplier relationships	2,303	1,747
Foreign exchange losses on borrowings for acquisitions	129	-
Finance costs – deferred and contingent considerations	(924)	(147)
Finance costs – put option liabilities over non-controlling interests	(917)	(1,103)
Adjusted profit before tax	13,734	12,930
Profit after tax	9,033	9,109
Cost of acquisitions	306	43
Share based payments	1,270	410
Employer taxes on share based payments	280	145
Amortisation of brands, customer and supplier relationships	2,303	1,747
Foreign exchange losses on borrowings for acquisitions	129	-
Finance costs – deferred and contingent considerations	(924)	(147)
Finance costs – put option liabilities over non-controlling interests	(917)	(1,103)
Tax impact	(1,026)	(481)
Adjusted profit after tax	10,459	9,723

Profit after tax Non-controlling interest	<b>9,033</b> (280)	<b>9,109</b> (128)
Profit after tax attributable to equity holders of the Parent Company	8,753	8,981
Adjusted profit after tax	10,459	9,723
Non-controlling interest	(280)	(128)
Amortisation attributable to NCI	(144)	(63)
Deferred tax on amortisation attributable to NCI	70	15
Adjusted profit after tax attributable to equity holders of the Parent Company	10,105	9,547
Weighted average number of ordinary shares	79,078,793	79,448,200
Diluted weighted average number of ordinary shares	80,254,478	80,053,998
Basic adjusted earnings per share	12.78p	12.02p
Diluted adjusted earnings per share	12.59p	11.93p

<sup>&</sup>lt;sup>1</sup> Comparative information is restated for the adoption of IFRS 16 (note 10) and reclassification of the amortisation for patents and software within the adjusted profit alternative performance measures.

## 14. Interim dividend

The interim dividend proposed for the six months to 30 June 2019 of 4.85 pence (30 June 2018: 4.60 pence) relates to profits earned over the period.